DEPARTMENT OF TRADE AND INDUSTRY NOTICE 303 OF 2019

SCHEDULE 1

CODES OF GOOD PRACTICE ON BROAD BASED BLACK ECONOMIC EMPOWERMENT

- I, **Dr Rob Davies**, Minister of Trade and Industry hereby:
- (a) Publish the following **Schedule 1 of the Amended Codes of Good Practice** in terms of Section 9 (1) of the Broad-Based Black Economic Empowerment Amendment Act 2003, (Act No. 53 of 2003) as amended by Act 46 of 2013 for implementation within 6 Months from date of Gazette; and
- (b) Replace Schedule 1 of the Amended Codes of Good Practice within Gazette 36928 with the following Schedule 1 of the Amended Codes of Good Practice.

DR ROB DAVIES, MP

MINISTER OF TRADE AND INDUSTRY

9/4/2019

BROAD BASED BLACK ECONOMIC EMPOWERMENT ACT

SECTION 9 (1) CODES OF GOOD PRACTICE AS AMENDED

SCHEDULE 1

INTERPRETATION AND DEFINITIONS

Part 1: Interpretation

- 1. The Codes of Good Practice must be interpreted according to the following provisions unless the context requires a different meaning:
- In interpreting the provisions of the Codes any reasonable interpretation consistent with the objectives of the Act and the B-BBEE Strategy must take precedence.
- Words importing persons shall where the context so requires or admits, include individuals, firms, partnerships, trusts, corporations, governmental bodies, authorities, agencies, unincorporated bodies of persons or associations and any organisation having legal capacity.
- 4. The Schedules and Annexes to the Codes are an integral part of the Codes and a reference to the Codes include a reference to the Schedules.

Part 2: Definitions

In these Codes unless the context otherwise requires:

"Absorption"	means a measure of the Measured Entity's
	ability to successfully secure a long-term
	contract of employment for the Employee,
	Learner, Intern or Apprentice.
"Acquisition Debt"	means the debts of:

	 (a) Black participants incurred in financing their purchase of their equity instruments in the Measured Entity; and (b) Juristic persons or trusts found in the chain of ownership between the eventual Black Participants and the Measured Entity for the same purpose as those in (a);
"Apprenticeship"	means an agreement between an
	apprentice and an employer for a set period
	of time during which the apprentice works
	and receives training in the workplace;
"Associated Entity"	means an Entity with which a Seller has
	concluded a Qualifying Transaction;
"B-BBEE"	means Broad-Based Black Economic
	Empowerment;
"B-BBEE Controlled Company"	means a juristic person, having
	shareholding or similar members interest,
	in which black participants enjoy a right to
	Exercisable Voting Rights that is at least
	51% of the total such rights measured
	using the Flow Through Principle;
"B-BBEE Owned Company"	means a juristic person, having
	shareholding or similar members interest,
	that is B-BBEE controlled, in which Black
	participants enjoy a right to Economic
	Interest that is at least 51% of the total such
	rights measured using the Flow Through
"D DDEE December 1 1"	Principle;
"B-BBEE Recognition Level"	means the percentage B-BBEE
	Recognition Levels as determined:

	(a) for Entities that are neither Qualifying Small Enterprises nor Exempted Micro- Enterprises, using statement 000;
	(b) for Qualifying Small Enterprises, using Statement 000; and
	(c) for Exempted Micro-Enterprises, the applicable deemed B-BBEE Recognition under Statement 000;
"B-BBEE Status"	means the B-BBEE status of a Measured Entity as determined under statement 000;
"B-BBEE Verification Professional	
Regulator"	means a body appointed by the Minister for
	the accreditation of rating agencies or the
	authorisation of B-BBEE verification
	professionals;
"Benefit Factor"	means a factor specified in the Benefit
	Factor Matrix applicable to fixing the
	monetary value of Enterprise Development
	and Supplier Development and Socio
	Economic Development Contributions
	claimable under Statement 400 and 500;
"Benefit Factor Matrix"	means the Benefit Factor Matrix for
	Enterprise Development and Supplier
	Development and Socio Economic
	Development Contributions annexed to
	statement 400 and 500;
"Black Designated Groups" means:	
	(a) unemployed black people not attending
	and not required by law to attend an

	educational institution and not awaiting admission to an educational institution;
	(b) Black people who are youth as defined in the National Youth Commission Act of 1996;
	(c) Black people who are persons with disabilities as defined in the Code of Good Practice on employment of people with disabilities issued under the Employment Equity Act;
	(d) Black people living in rural and under developed areas;
	(e) Black military veterans who qualifies to be called a military veteran in terms of the Military Veterans Act 18 of 2011;
"Black New Entrants"	means Black participants who hold rights of ownership in a Measured Entity and who, before holding the Equity Instrument in the Measured Entity, have not held equity instruments in any Entity which has a total value of more than R50,000,000.00 measured using a standard valuation method;
"Black People"	Is a generic term which means Africans, Coloureds and Indians (a) who are citizens of the Republic of South Africa by birth or decent; or

	(b) who became citizens of the Republic of
	South Africa by naturalisation –
	(i) before 27 April 1994;
	(ii) on or after 27 April 1994 and who
	would have been entitled to acquire
	citizenship by naturalisation prior to
	that date.
"Broad-Based Ownership Scheme"	means a ownership scheme which meets
	the rules set out in Annexe 100B;
"Certified Learning Programme"	means any Learning Programme for which
	the Measured Entity has:
	(a) any form of independent written
	certificate as referred to in the
	"Learning Achievements" column of the
	Learning Programme Matrix; or if it
	does not have such certification:
	(b) an enrolment certificate issued by the
	independent person responsible for the
	issue of the certification referred to in
	statement 300 confirming the
	employee has:
	(i) enrolled for, is attending and is
	making satisfactory progress in the
	Learning Programme; or
	(ii) enrolled for but not attended the
	Learning; or

	(iii) attended the Training Programme
	but has failed an evaluation of their
	learning progress
"Companies Act" me	eans the Companies Act, No. 71 of 2008
as	amended or substituted;
"Company Limited by guarantee" me	ans a company limited by guarantee as
ref	erred in the Companies Act, No. 71 of
200	08;
"Competent Person" me	ans a person who has acquired through
tra	ining, qualification and experience the
kno	owledge and skills necessary for
und	dertaking any task assigned to them
und	der the codes;
"Core Skills" me	eans skills that are:
(a)	value-adding to the activities of the
	Measured Entity in line with its core
	business;
(b)	in areas the Measured Entity cannot
	outsource; or
(c)	within the production/operational part
	of the Measured Entity's value-chain;
	as opposed to the supply side; services
	or downstream operations;
"Critical Skills" me	ans those skills identified as being
crit	ical by the relevant SETA;
"Designated Group Supplier" means a s	upplier to the Measured Entity that is at
lea	st 51% owned by one or more of the
foll	owing categories of ownership within its
	ucture:

	(a) unemployed black people not attending and not required by law to attend an educational institution and not awaiting admission to an educational institution;(b) Black people who are youth as defined in the National Youth Commission Act of 1996;
	(c) Black people who are persons with disabilities as defined in the Code of Good Practice on employment of people with disabilities issued under the Employment Equity Act;
	(d) Black people living in rural and under developed areas;
	(e) Black military veterans who qualifies to be called a military veteran in terms of the Military Veterans Act 18 of 2011;
'EAP"	Economically Active Population as
	determined and published by Stats SA.
	The operative EAP for the purposes of any
	calculation under the Codes will be the most recently published EAP;
Economic Interest"	means a claim against an Entity
	representing a return on ownership of the
	Entity similar in nature to a dividend right,
	measured using the Flow Through and,
	where applicable, the Modified Flow
	Through Principles;

"EE Act "	means the Employment Equity Act of 1998,
	as amended;
"EE Regulations"	means the regulations under the
	Employment Equity Act
"Elements"	means the measurable quantitative or
	qualitative elements of B-BBEE
	compliance in the Generic Scorecard and
	the Codes;
"Employed Learner"	In terms of section 18 (1) of the Skills
	Development Act it means a learner that
	was in the employment of the employer
	party to the learnership agreement
	concerned when the agreement was
	concluded. The learner's contract of
	employment is therefore not affected by the
	agreement.
"Employee with a Disability"	has the meaning defined in the Code of
	Good Practice on Key Aspects of Disability
	in the Workplace issued under section 54
	of the Employment Equity Act; aligned with
	the Employment Equity Act
"Employee"	bears the meaning as defined in the
	Labour Relations Act 66 of 1995 as
	amended;
"Employee Ownership Scheme"	means a worker or employee scheme;

"Empowering Supplier"

An Empowering Supplier within a context of B-BBEE is a B-BBEE compliant entity, which is a good citizen South African entity, comply with all regulatory requirements of the country and should meet at least three if it is a large enterprise or one if it is a QSE of the following criteria:

- (a) At least 25% of cost of sales excluding labour cost and depreciation must be procured from local producers or local supplier in SA, for service industry labour cost are included but capped to 15%.
- (b) Job creation 50% of jobs created are for Black people provided that the number of Black employees since the immediate prior verified B-BBEE Measurement is maintained.
- (c) At least 25% transformation of raw material/beneficiation, which include local manufacturing, production and/or assembly, and/or packaging.
- (d) Skills transfer at least spend 12 days per annum of productivity deployed in assisting Black EMEs and QSEs beneficiaries to increase their operation or financial capacity.

"Enterprise Development Contributions"

means monetary or non-monetary contributions carried out for the following beneficiaries, with the objective of contributing to the development,

	sustainability and financial and operational
	independence of those beneficiaries:
	(a) Enterprise Development Contributions
	to Exempted Micro-Enterprises or
	Qualifying Small Enterprises which are
	at least 51% Black owned or at least
	51% Black women owned;
"Entity"	means a legal entity or a natural or a juristic
	person conducting a business, trade or
	profession in the Republic of South Africa;
"Entrepreneur"	means a person who starts and / or
	operates a business which includes
	identifying opportunities in the market,
	taking risks with a view of being rewarded
	with profits;
"Equity Equivalent contribution"	means an equity equivalent contribution
	made by a Multinational under an Equity
	Equivalent Investment Programme;
"Equity Equivalent Investment	
Programme"	means a public programme or scheme of
	any government department, provincial or
	local government in the Republic of South
	Africa or any other programme approved by
	the Minister as an Equity Equivalent
	Investment Programme;
"Equity Instrument"	means the instrument by which a
	Participant holds rights of ownership in an
	Entity;
"Equivalency Percentage"	means a percentage ownership
	performance for all the indicators in the
	Associated Enterprise's Ownership
	Scorecard arising from a Qualifying

	Transaction included in the Ownership
	Scorecard of the beneficiary entity;
"Executive Members of the Board"	means those members of the Board who
	are executive directors as defined in the
	King Report;
"Exempted Micro Enterprise"	means an Entity with an annual turnover of
	R 10 (ten) million or less;
"Exercisable Voting Right"	means a voting right of a Participant that is
	not subject to any limit;
"Global Practice"	means a globally and uniformly applied
	practice of a Multinational, restricting
	alienation of equity in or the sale of
	businesses in its regional operations. The
	practice must have existed before the
	promulgation of the Act;
"Grant Contribution"	means the monetary value of Qualifying
	Contributions made by the Measured Entity
	to a beneficiary in the form of grants,
	donations, discounts and other similar
	quantifiable benefits which are not
	recoverable by the Measured Entity;
"Group Structure"	means an ownership arrangement
	whereby one or more Measured Entities
	that are juristic persons are subsidiaries of
	another Measured Entity that would qualify
	as a holding company;
"Higher Education Institution"	means a higher education institution as
	defined under the Higher Education Act of
	1997;
"Indicator Percentage"	means the percentage compliance of the
	Associated Entity for all the indicators of the
	Associated Enterprises ownership

	Scorecard. The calculation of indicator
	Percentages follows the rules in statement
	100 using the actual percentage
	compliance for each indicator and not the
	resulting scores;
"Industry Specific Initiatives"	means the qualifying contributions that are
	unique to the industry in which enterprises
	operate. For the purposes of the Codes an
	industry may be grouped in major divisions
	in accordance with the Standard Industrial
	Classification Coding System used by
	Statistic South Africa;
"Internship"	means an opportunity to integrate career
	related experience into an undergraduate
	education by participating in planned,
	supervised work;
"Junior Management"	means an employee of the Measured Entity
	who is a member of the occupational
	category of "Junior Management" as
	determined using the Employment Equity
	regulations;
"Learnership"	means a work–based route to a
	qualification. It is a workplace education
	and training programme comprising both
	structured practical workplace (on-the-job)
	experience and structured theoretical
	training.
"Learning Programmes"	means any learning programme set out in
	the Learning Programme Matrix;

"Learning Programme Matrix"	means the Learning Programme Matrix
	annexed as Annexe "300A" in Statement
	300;
"Leviable Amount"	bears the meaning as defined in the Skills
	Development Levies Act of 1999 as
	determined using the Fourth Schedule to
	the Income Tax Act;
"long-term contract of employmer	nt" means a legal agreement between an
	individual and an entity that this individual
	would work for until his or her mandatory
	date of retirement;
"Management Fees"	means the total Economic Interest received
	by a Broad-Based Ownership Scheme or
	Black participants in any year less the
	amounts distributed or applied to
	beneficiaries and the amounts reserved for
	future distribution or application;
"Mandated Investments"	means any investments made by or
	through any third party regulated by
	legislation on behalf of the actual owner of
	the funds, pursuant to a mandate given by
	the owner to a third party, which mandate
	is governed by that legislation. Some
	examples of domestic mandated
	investments and the portions of those
	investments subject to the exclusion
	principle are contained in Annexe 100A
	attached to statement 100;
"Measured Entity"	means an Entity as well as an organ of
	state or public entity subject to
	measurement under the Codes;

"51% Black Owned "	means an Entity in which:
	(a) Black people hold at least 51% of the
	exercisable voting rights as determined
	under Code series 100;
	(b) black people hold at least 51% of the
	economic interest as determined under
	Code series 100; and
	(c) has earned all the points for Net Value
	under statement 100;
"51% Black Women Owned"	means an Entity in which:
	(-) Discharges held at least 540/ at the
	(a) Black women hold at least 51% of the
	exercisable voting rights as determined
	under Code series 100;
	(b) Black women hold at least 51% of the
	economic interest as determined under
	Code series 100; and
	(c) has earned all the points for Net Value
	under statement 100;
"30% Black Women Owned"	means an Entity in which:
	(a) Black women hold at least 30% of the
	exercisable voting rights as determined
	under Code series 100;
	(b) Black women hold at least 30% of the
	economic interest as determined under
	Code series 100; and

	(c) has earned all the points for Net Value
	under statement 100;
"Middle Management"	means an employee of the Measured Entity
	who is a member of the occupational
	category of "Middle Management" as
	determined using the Employment Equity
	regulations;
"Multinational Business"	means a Measured Entity with a business
	in the Republic of South Africa and
	elsewhere which maintains its international
	headquarters outside the Republic;
"National Skills Development	
Strategy"	means the national skills development
	strategy referred to in section 5(1)(a)(ii) of
	the Skills Development Act;
"Net Profit After Tax"	means the operating profit of a measured
	entity after tax. It incorporates both the
	equity / loss figures and abnormal items,
	but excludes extra ordinary items as
	determined by (GAAP) Generally Accepted
	Accounting Practices;
"Net Profit Before Tax"	means the operating profit of a measured
	entity before tax. It incorporates both the
	equity / loss figures and abnormal items,
	but excludes extra ordinary items as
	determined by (GAAP) Generally Accepted
	Accounting Practices;
"Net Value"	means the percentage resulting from the
	formula in Annexe 100(C) of statement
	100;
"Current Equity	

Interest Date"	means the later occurring of the date of
	commencement of statement 100 and the
	date upon which the transaction
	undertaken by the Measured Entity in order
	to achieve black rights of ownership,
	became effective and unconditional;
"New Enterprise"	means an early stage business, which is
	similar to a start-up. However, an early
	stage business is typically 3 years old or
	less.
"Non-Profit Organisation"	means a non-profit organisation registered
_	under the Non-Profit Organisation Act of
	1997;
"Outsourced Labour Expenditure"	means any expenditure incurred in:
	(a) procuring the services of or from a
	labour broker; and
	(b) procuring the services of any person
	who receives any remuneration or to
	whom any remuneration accrues
	because of any services rendered by
	such person to or on behalf of a labour
	broker;
"Participant"	means a natural person holding rights of
	ownership in a Measured Entity;
"PIVOTAL report"	means a report on 'Professional,
	Vocational, Technical and Academic
	Learning' programmes that meet the critical
	needs for economic growth and social
	development, generally combining course
	work at universities, universities of

	technology and colleges with structured
	learning at work.
"Priority Skills"	means Core, Critical and Scarce Skills as
	well as any skills specifically identified:
	(a) in a Sector Skills Plan issued by the
	Department of Labour of the Republic
	of South Africa;
	(b) National Skills Development Strategy
	III;
	(c) New Growth Path; and
	(d) National Development Plan Remove.
"Private Equity Fund"	means a third party fund through which
	investments are made on behalf of the
	actual owner of the funds pursuant to a
	mandate given by that person to the private
	equity fund;
"Public Benefit Organisation"	means an entity as defined in section 30 of
	the income Tax Act of 1962;
"Qualifying Enterprise and Supplier	
Development Contributions"	means a collective term describing
	Enterprise Development and Supplier
	Development Contributions targeting
	EME's and QSE's which are at least 51%
	Black Owned or at least 51% Black Women
	Owned, black youth in rural, and
	underdeveloped areas in statement 400;
"Qualifying Small Enterprise"	means an Entity that qualifies for
	measurement under the Qualifying Small

	Enterprise scorecard with a turnover of R10
	million or more but less than R50 million;
"Qualifying Socio-Economic	
Contributions"	Is a collective term for Socio-Economic
	Project Contributions and Socio-Economic
	Contributions;
"Qualifying Transaction"	means a sale of a business, valuable
	business assets or shares that results in
	the creation of sustainable business
	opportunities and transfer of specialised
	skills or productive capacity to Black
	people;
"Related Enterprise"	means an Entity controlled by a Measured
	Entity whether directly or indirectly
	controlled by the natural persons who have
	direct or indirect control over that Measured
	Entity or the immediate family of those
	natural persons;
"Rights of Ownership"	Is a collective term for the right to Economic
	Interest and the right to Exercisable Voting
	Rights;
"Scarce Skills"	are those skills identified as being scarce by
	any SETA;
"Section 21 Company"	means an association not for gain
	incorporated under section 21 of the
	Companies Act;
"Sector Code"	means a code in series 003 which is
	applicable to a particular sector;
"Seller"	means the Entity or the person concluding
	a Qualifying Transaction with the
	Associated Enterprise;
"Senior Management"	means an employee of the Measured Entity
	who is a member of the occupational

	category of "Senior Management" as
	determined using the Employment Equity
	regulations;
"Skills Development Expenditure"	comprises the money that a Measured
	Entity spends on skills development. It
	excludes the skills development levy
	payable by the Measured Entity under the
	Skills Development Levies Act;
"Socio-Economic Development	
Contributions"	means monetary or non-monetary
	contribution implemented for communities,
	natural persons or groups of natural
	persons where at least 75% of the
	beneficiaries are Black people. The
	objective of Socio-Economic Development
	Contributions is the promotion of
	sustainable access for the beneficiaries to
	the economy. Socio-Economic
	Development Contributions commonly take
	the following forms:
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	(a) development programmes for women,
	youth, people with disabilities, people
	living in rural areas;
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	(b) support of healthcare and HIV/AIDS
	programmes;
	(c) support for education programmes,
	resources and materials at primary,
	secondary and tertiary education level,
	as well as bursaries and scholarships;
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(d) community training; skills development for unemployed people and adult basic education and training; or (e) support of arts, cultural or sporting development programmes; "Socio-Economic Project Contributions" means monetary or non-monetary contributions carried out for the benefit of any projects approved for this purpose by any organ of state or sectors including without limitation: (a) projects focusing on environmental conservation, awareness, education and waste management; and (b) projects targeting infrastructural development or reconstruction underdeveloped areas; rural communities or geographic areas government's identified in the integrated sustainable rural development urban renewal or programmes; (c) New projects promoting beneficiation; "Standard Valuation" means a standard valuation method for an asset, an Economic Interest, or any other instrument relevant or right to measurement under statement 100. undertaken valuation using normal

	methods that represent standard market
	practice;
"Start-up Enterprise"	means a recently formed or incorporated
	Entity that has been in operation for less
	than 1 year. A start-up enterprise does not
	include any newly constituted enterprise
	which merely a continuation of a pre-
	existing enterprise;
"Subsidiary"	has the meaning defined in section 1(3) of
	the Companies Act;
Superior Contributor to B-BBEE"	is a Level One to Level Three Contributor to
	B-BBEE;
"Supplier"	means any supplier or service provider to a
	Measured Entity if any portion of the supply
	or service provision falls within the
	definition of Total Measured Procurement
	Spend;
"Supplier Development	
"Supplier Development Contributions"	means monetary or non-monetary
	means monetary or non-monetary contributions carried out for the benefit of
	·
	contributions carried out for the benefit of
	contributions carried out for the benefit of value-adding suppliers to the Measured
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries:
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries: (a) Supplier Development Contributions to
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries: (a) Supplier Development Contributions to suppliers that are Exempted Micro-
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries: (a) Supplier Development Contributions to suppliers that are Exempted Micro-Enterprises or Qualifying Small
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries: (a) Supplier Development Contributions to suppliers that are Exempted Micro-Enterprises or Qualifying Small Enterprises which are at least 51%
	contributions carried out for the benefit of value-adding suppliers to the Measured Entity, with the objective of contributing to the development, sustainability and financial and operational independence of those beneficiaries: (a) Supplier Development Contributions to suppliers that are Exempted Micro-Enterprises or Qualifying Small

"Target"	means the targets for the various Elements
	in the Generic and QSE Scorecard;
"the Act"	means the Broad-Based Black Economic
	Empowerment Act 53 of 2003;
"the Codes"	means the Codes of Good Practice
	including all the statements as issued
	under section 9 of the Act;
"the Generic Scorecard"	means the balanced B-BBEE scorecard as
	contained in statement 000;
"the PFMA"	means the Public Finance Management
	Act 1 of 1999 as amended;
"the QSE Scorecard"	means the QSE scorecard referred to in
	statement 000;
"the Skills Development Act"	means the Skills Development Act of 1998;
"the Skills Development Levies Act"	means the Skills Development Levies Act
	of 1999;
"the Strategy Document"	means the document entitled "South
	Africa's Economic Transformation – A
	Strategy for Broad-Based Black Economic
	Empowerment" published by the
	department of trade and industry in March
	2003 as amended or substituted under
	section 11 of the Act;
"Third Party Rights"	means third party legal or commercial
	rights that restrict withhold or defer any
	benefit associated with ownership of any
	Equity Instrument. Third party rights include
	only those rights:
	(a) created against a black Participant to secure, for a lender, repayment of a loan advanced to that Participant for

	financing their purchase of their equity
	instrument in the Measured Entity;
	(b) held against a juristic person or trust
	that is in the chain of ownership
	between the Measured Entity and that
	the eventual black Participant serving
	the same purpose mentioned in (a)
	above;
"Total Labour Cost"	means the total amount of remuneration
	paid by an Entity to its employees
	determined using section 3(4) of the Skills
	Development Levies Act of 1999 and the
	Forth Schedule of the Income Tax Act of
	1962;
"Total Revenue"	means the total income of an Entity from its
	operations as determined under South
	African Generally Accepted Accounting
	Practice;
(T	
"Transformation Charters"	means the sectoral transformation charters
	referred to in section 12 of the Act;
"Unemployed Learner"	means a learner that was not in the
	employment of the employer party to the
	learnership agreement concerned when
	the agreement was concluded. The
	employer and learner must therefore enter
	into a contract of employment. Refer to the
	Skills Development Act.
"Unincorporated Joint Venture"	means a joint venture between two or more
	Measured Entities effected by agreement
	without incorporation;

"Voting Right"	means a voting right attaching to an Equity
	Instrument owned by or held for a
	participant measured using the Flow
	through Principle or the Control Principle;
"Weighting"	means the weightings applied to various
	Elements in the Generic Scorecard and
	QSE Scorecard;
"Workplace Skills Plan"	means the plan of a Measured Entity
	approved by the relevant SETA.